1	COUNTY OF SANTA CLARA
2	DEPARTMENT OF PLANNING AND DEVELOPMENT
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6	DRAFT EIR RECIRCULATED
7	PORTIONS & ALTERNATIVES MEETING STANFORD 2018
8	GENERAL USE PERMIT
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14	TRANSCRIPT OF PROCEEDINGS
15	
16	Tuesday, July 10, 2018
17	6:14 p.m.
18	1313 Newell Road
19	Palo Alto, California
20	
21	Noelia Espinola, CSR #8060
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23	
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RE: STANFORD 2018 GENERAL USE PERMIT

1	APPEARANCES
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3	Moderator: GEOFF I. BRADLEY, AICP
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1	PROCEEDINGS
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3	MR. BRADLEY: I'd like to start calling the
4	speakers up.
5	Remind folks about the three-minute limit.
6	Try to focus your comments on environmental issues,
7	adequacy of the document, any any problems you see
8	with either identification of impacts or mitigation
9	measures proposed for same.
10	And, with that, we'll get started.
11	Oh, the one thing I want to say is we have
12	some county staff here and we have some county
13	consultants. But I do want to mention that we're not
14	here to get into an involved question-and-answer. Our
15	role is really to listen very closely to all the
16	comments and try to understand what people are saying.
17	And that will help us expedite the meeting, and it
18	will also allow us to respond to your comments in
19	writing, which is the most meaningful way to do it.
20	So, with that, I will call Neva Yorkin
21	Yarkin. Thank you. Neva.
22	MS. YARKIN: So do I need to hold this?
23	Okay. My name is Neva Yarkin, and I live on
24	Churchill Avenue in Palo Alto.
25	I'm appealing to the Santa Clara Planning



1	Department not to allow any more new housing at
2	Stanford. Expanding to thousands of new students,
3	faculty and staff would be overloading everything in
4	this area, which, by the way, is already overloaded.
5	Traffic is unbearable now in Palo Alto, Mountain View,
6	Menlo Park without any expansion by Stanford. Getting
7	to Highways 280, 101, is a nightmare. New schools,
8	roads, medical clinics, gas stations, grocery stores,
9	restaurants and parks, et cetera, will be needed to
10	accommodate this influx of people. What about extra
11	police, teachers, firefighters and other medical
12	services? Where will these people live? Who is
13	planning for all this?
14	To try to expand housing at the research
15	park or Stanford Shopping Center, to me, is
16	farfetched. Page Mill Road and Sand Hill Road are
17	both backed up during the day. There is no such thing
18	as car-light living.
19	A failed neighborhood is The Crossings in
20	Mountain View. They have San Antonio train station
21	across the street. At night you can't find parking
22	for all these people living there because everyone is
23	driving to work. This is a planned community.
24	Housing near the workplace is a pipe dream



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in my opinion. Families need cars to drop children

1	off at day care and then continue on to jobs. Couples
2	probably work at different companies and go in
3	different directions for work. With hectic schedules,
4	demanding workloads and lives in the Bay Area, who has
5	the extra time to be waiting for Stanford shuttle
6	buses or the luxury of taking a leisure walk to work?
7	Stanford University built this community and
8	has added a lot to help the world, but now it is also
9	destroying the livability of the residents already
10	here. When will be when will enough be enough
11	building? This has been said many times before. When
12	will the Santa Clara Planning Department start
13	listening to the residents who reside surrounding
14	Stanford University? What about our quality of life?
15	Thank you for your time.
16	MR. BRADLEY: Thank you, Neva.
17	Before I call the next speaker, I would like
18	to acknowledge board president Joseph Simitian joins
19	us tonight.
20	And our second speaker is Mary Okicki.
21	Thank you, Mary.
22	MS. OKICKI: Hi. My name is Mary Okicki,
23	and my husband and I live in Pleasant Park, where we
24	own a home.



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My comment specifically on the revised EIR

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is that it is missing a policy discussion around developing company towns or some grounding of its basis. The housing crisis is not just Stanford's crisis but Palo Alto's crisis as well. And I believe it needs to be addressed on a county level and not at the employer level.

The serious social problems, from isolation to segregation to social and economic stagnation that can arise from employer-owned and -operated employee housing, also known as company towns, have been well documented. Fortunately, once highways were built and transportation modes improved, these towns mainly disappeared, which is why it was surprising to me that proven failed housing strategy of the 1800s and early 1900s has been presented as a viable alternative without a discussion of the public policy considerations of this option.

Silicon Valley is known as the capital of innovation. Right now we need to tap into that innovation and seek new solutions for the future.

Let's consider community land trusts and shared equitable housing units.

But if we are going to look to the past for solutions, then let's take the best practices from the past, such as the zoning laws of the 1920s that led to



the creation of some of the beautiful structures in my 1 neighborhood that look like grand homes but, in fact, are quadplexes and the zoning laws that allowed 3 4 multiple small cottages to be built behind larger homes. But instead of seeing more of these housing 5 units being built, I am watching the multiple-dwelling 6 units in my neighborhood being torn down and replaced 7 with large single-family homes. Exactly the opposite of what's needed. 9 10 I really believe that the most important 11 product the United States produces is an educated 12 Supporting education is a good public policy mind. 13 that provides innumerable community benefits. 14 Therefore, I do support Stanford's request, as I would 15 support another college's request, whether it was Santa Clara or Foothill, to expand their facilities to 16 17 enable more students to attend. But I do not support 18 the alternatives presented of Stanford building 19 housing for more staff because I do not support the 2.0 poor public policy of developing company towns. Let's 21 work on the housing problem on the county level as a 22 single connected community. 23 Thank you. 24 Thank you, Mary. MR. BRADLEY:



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I'd like to call Hamilton Hitchings.

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MR. HITCHINGS: My name is Hamilton

Hitchings, and I'm a resident of Palo Alto. I live

within walking distance of this place, and I served on

the citizen advisory committee for Palo Alto's comp

plan.

Based on reading the peak-hour rush-hour traffic impact analysis at every intersection in the DEIR recirculated GUP, starting on Page 337, the half-offset alternative project does not increase traffic, on average, over the full project. The full offset does increase traffic at limited number of intersections adjacent to campus.

However, all alternatives significantly increase traffic over the no-alternative option. For example, at Page Mill and El Camino. Traffic in Stanford is -- around Stanford is already saturated during rush hour. And the existing traffic impacts are based on nonbinding TMA that makes unrealistically optimistic assumptions about Caltrain capacity.

In addition, housing prices are sky high, with corporate expansion at Facebook and Google in adjacent cities. We cannot absorb the large influx of new housing created by this proposal. As a side note, we already have housing for professors and staff, so I hope we consider -- professors and students, so I hope



we consider for staff as well. 1 2 A Stanford GUP has shown they cannot fully 3 mitigate the traffic and housing impacts of adding 2.3 million square feet for academic use. Thus, I 4 request: Please select the reduced project 5 alternatives that limits new academic expansion to 6 1.3 million square feet or 11 percent over the next 7 15 years instead of 22 percent. Require Stanford University to build a 9 10 hundred percent of the housing for any increase in 11 Stanford daytime population, including their expansion 12 into Stanford Research Park. 13 Require Stanford University to build 14 affordable housing on campus instead of paying in-lieu 15 fees. 16 Require Stanford to provide annual fees per 17 student to fully cover the increased student 18 population for paucity. And require single-occupancy vehicle trips not to increase with this GUP and that 19 2.0 the existing penalties remain in effect. 21 Thank you. 22 MR. BRADLEY: Thank you, Hamilton. 23 I'd like to ask Alice Kaufman to come 24 forward. 25 MS. KAUFMAN: Thank you.



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H1. My name is Alice Kaufman. I'm the
legislative advocacy director with Committee for Green
Foothills. We're an environmental organization
working to preserve open space in San Mateo and Santa
Clara Counties.

And I'd like to thank the County for doing this analysis. This, in my experience, is pretty unique. We don't usually see an EIR's analysis that really shows the -- the increased demand for housing that is often -- that is always caused by office development. And it's an analysis that I think that we need -- that really should be part of every EIR and every new development. It's a much more holistic look, and it's really important for our region.

This analysis really sums up, in a nutshell, what has been happening with land use patterns in our region. For decades we have been approving far more commercial development than residential. The result has been terrible traffic congestion and a severe housing shortage.

Our organization, Committee for Green

Foothills, has been bringing this issue up for

decades. And, in fact, our colleague Lennie Roberts

was looking through her old files recently and found a

letter she wrote in 1982 to the City of Menlo Park



about a proposed distribution center. And in the letter she wrote. We do not believe that the jobs/housing imbalance problems have been adequately Additional housing, especially for lowaddressed. and moderate-income residents, needs to be built to meet the needs generated by the project. 1982. been saying it for decades. 

So it's important to look not only at the supply problem, the lack of housing, but at the demand problem as well. It's not just that we haven't been building houses. It's that we've been building far too much office space for our region to be able to handle. What the County's analysis makes clear is that the solution to the problems created by building too much commercial development has never been to simply build an equally outsized amount of residential development, because that simply creates a whole batch of new problems.

We've failed, as a region, to ask ourselves the hard questions, such as what is the actual carrying capacity of our region? What are the limits in terms of things like water supply and infrastructure? What are the impacts to our quality of life if we actually build out all of the development that is allowed in all of the General



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Plans of all of the cities in the region? 1 2 So, basically, I think that the County's analysis is a model that should be followed 3 In terms of the GUP and which alternative everywhere. 4 should be the preferred alternative, I think we need 5 to figure out what level of development will not 6 create a level of impact beyond what's acceptable and 7 then, within that limit, make sure we are creating 9 enough housing to accommodate all the new jobs. 10 we should not be doing is making our current housing 11 crisis worse by continuing our past pattern of 12 creating more jobs than housing. 13 Thanks. 14 MR. BRADLEY: Thank you. 15 I would ask speakers to hold their applause to respect everyone's time, make everyone feel safe to 16 17 come up and state their piece. In order to move things along more 18 19 efficiently, I'm going to call three speakers at a 2.0 time. And we'll establish sort of a bullpen over 21 there. If you prefer to sit, we'll get some seats 22 But we'll call you up three at a time, and 23 then that way we'll just go boom, boom, boom.



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to the three minutes. My three-minute alarm hasn't

And I want to thank everybody for sticking

1 gone off yet. So, with that, Jessica Von Borck will be our 2 next speaker, followed by Peter Drekmeier, followed by 3 4 Todd Collins. Thank you. MS. VON BORCK: Good evening. Thank you all 5 for coming. My name is Jessica Von Borck. I'm the 6 director of land use -- is that better? 7 8 UNIDENTIFIED SPEAKER: 9 MS. VON BORCK: Great. Okay. Great. Thank you. -- land use planning with Stanford. 10 11 Since its founding, Stanford has been a 12 residential university. Today we stand behind housing 13 on pace -- building housing on pace with our academic 14 growth. By 2020 Stanford's housing portfolio will 15 include 17,900 housing units and student beds. We are proposing to build 3,150 new units and beds 16 17 concurrently with new academic facilities as a part of 18 our current General Use Permit application. 19 Santa Clara County elected to study two 2.0 County-initiated alternatives to Stanford's proposed 21 2018 General Use Permit. These housing alternatives 22 are not Stanford's proposals. The County created the 2.3 housing alternatives to evaluate the environmental 24 impacts that would occur if Stanford were to provide



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more housing on its lands to house the estimated new

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population growth for potential new academic space under full implementation of the 2018 General Use Permit.

Stanford's original application would continue the balance of academic resources and housing that has occurred in the past. However, unlike Stanford's proposal, the housing alternatives would exceed Stanford's historical growth rates, adding an additional 2.5 million square feet of residential development on top of the development proposed under the General Use Permit.

When making our application, Stanford determined that there was one location that was most suitable for high-density transit-oriented faculty/staff rental housing, which was the two Quarry Road sites that are directly across the street from the Palo Alto transit station. Stanford proposed 550 units at this location at 40 units per acre. While Stanford agrees that added height and density could be appropriate in areas such as the Quarry site, Stanford is concerned that the extreme amount of new development contemplated by the housing alternatives would compromise the campus character and surrounding areas, especially along Sand Hill Road and along El Camino Real in the athletic area.



1	In addition, the sites identified in the
2	housing alternatives are not currently vacant land but
3	recreational areas. Building apartments in these
4	locations would necessitate replacement of these
5	recreational fields and increase the demand for even
6	more on-campus recreational opportunities.
7	Overall, the housing alternatives are
8	inconsistent with Stanford's balanced plans for its
9	campus, and the alternatives would increase
10	significant environmental effects on the surrounding
11	community. We believe there are ways to achieve more
12	housing that does not come with these kinds of less
13	desirable trade-offs. To that end, Stanford is
14	committed to participating thoughtfully in housing
15	solutions with a balanced approach and is preparing an
16	affordable housing proposal that we plan to discuss
17	with county officials this summer.
18	Thanks so much for your time.
19	MR. BRADLEY: Thank you, Jessica.
20	Peter Drekmeier.
21	MR. DREKMEIER: Good evening. Peter
22	Drekmeier, Palo Alto resident. Well, Alice Kaufman
23	said everything I was going to say. So But I came



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all the way down here. So...

I'm pleased that the County is addressing

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the housing crisis, and it's obviously an issue of not just supply but demand. We need to look at why we need to catch up so much on housing.

And what I would propose is we take the cumulative amount of development that Stanford has originally proposed -- so between academic and housing, it would be about 3.5 million square feet -- and cap it at that but make sure that the housing keeps up with the growth in population. So it would mean less academic growth and more housing.

I think there are going to be some really key issues involved here. And, obviously, from the EIR, more housing on campus helps out with a number of issues but does create some other problems. And I'm looking forward to hearing what Todd Collins has to say about the school district, because there's a really big concern that housing on Stanford, which is property tax-free, is not contributing to the students coming into the schools. And we've got the issue of grade separation, possible closure of Churchill and Palo Alto, Alma, and that needs to be considered with all this new population coming.

In my lifetime -- and I realize I'm a gray-hair now. But population of the earth has doubled and the population in the Bay Area has



1 doubled. And I work for a group called the Tuolumne River Trust, and we just did a public opinion survey of San Francisco voters who I don't think are that 3 different than Palo Alto voters. There is 97 percent 4 support for protection and restoration of San 5 Francisco Bay; 92 percent for the Tuolumne River, 6 where we get our Hetch Hetchy water. There is 7 considerable support for affordable housing, 9 88 percent; for market-rate housing, 69 percent; for 10 office space, 40 percent. 11 So they get it. There's a connection that 12 as we keep creating more and more jobs, we have this 13 deficit in housing. We have a traffic crisis. In 14 Palo Alto there's an issue with parking, et cetera. 15 So I really want to thank Supervisor 16 Simitian. I see Planning Commissioner Vicky Morrison. 17 Thank you for being here in Palo Alto and for the 18 opportunity to comment. 19 MR. BRADLEY: Thank you, Peter. 2.0 Todd Collins. 21 MR. COLLINS: Thanks. Hey, I'm Todd I'm a trustee of Palo Alto Unified. But 22 Collins. 23 today I'm not speaking for either the district or the 24 school board. Just for myself. 25 Two big issues that come out of the EIR,



including -- especially, the housing alternatives. 1 One is that it -- whatever number of student -- of housing we add, we're going to add students for Palo 3 4 Alto Unified. The original proposal, the County is estimating we'll add 275 students. With the 5 alternatives, it adds up to 1500 students. Just to 6 put it in context, all of Palo Alto Unified is 7 12,000 students. So 1500 students would be 13 percent 8 of the entire school district added from one 9 10 development. 11 There are two big impacts on this. One is that we don't have a school where those kids are going 12 13 to live. And this has been raised before. We haven't 14 been able to get a response from Stanford about 15 setting aside land or providing land to build a 16 The irony of building housing on campus 17 without building a school to support that housing is sort of like saying, Well, we don't need housing in 18 19 Palo Alto because there's plenty of room in Hollister. 2.0 It just doesn't make sense. Those kids -- the 21 foundation of Palo Alto has been neighborhood schools 22 in the neighborhoods. If we're going to build a 23 neighborhood that will last hundreds of years, we need 24



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a neighborhood school where those kids can go to

school. To say there's a school over at Garland

that's available -- and, again, just like saying
there's housing in Hollister that people can live in
and work at Stanford. It's theoretically possible,
but it just doesn't work.

That would be a bad thing. What I think

That would be a bad thing. What I think would be truly a calamity would be for this housing to be built and these additional students to come to Palo Alto Unified without any associated revenue. And that's the path we're on. The housing that is proposed, the high-density multifamily housing on campus housing Stanford affiliates, is by tax law tax-exempt. It does not require Stanford to pay property taxes.

As most people know, Palo Alto is a -basically, a district. Almost all of our revenue come
from local property taxes. So lots of students
without accompanying revenue is a big problem.

I did some arithmetic just to figure out how much we're talking about. The basic proposal, 275 students, is \$5.3 million annually of unfunded costs. So that's \$5.3 million of expense without any property tax to go with it. The maximum proposal of Alternative A is 1500 students. That's \$27.8 million of annual unfunded costs without any revenue coming with it if they are rental properties that are



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1 tax-exempt. So this is a huge issue. I would even say 2 3 it has the potential to undermine the quality of the schools that the community is based on. I can't think 4 of any more fundamental issue for Palo Alto to deal 5 with. And so as we think through this environment --6 the environment impacts, I think we'll have to look at 7 the financial impacts. 9 I've got a flyer that explains all of this. I'll leave it in the back if people want copies of it. 10 11 I think it's an important issue for the County to 12 discuss. 13 Thank you. 14 MR. BRADLEY: Thank you, Todd. 15 I'd like to call the next three speakers. 16 We have Terry Holzemer, Suzanne Keeho and Bob Moss. 17 I'll ask them all to speak very loudly and clearly in 18 the microphone. We're going to start your timer as 19 soon as I hand you the microphone. 2.0 MR. HOLZEMER: Okay. My comments are pretty 21 short, so I don't think I'll run over. I'd just like to make sure that in the 22 23 revised DEIR that the County and the City both, the



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City of Palo Alto -- I'm very concerned about the

housing impact fees that developers must pay. And

1 they right now fall very, very short of really full mitigating the issues that we have here with below-market-rate housing needs in the City and in the 3 4 County, for example. I believe it's imperative that the County 5 follow its own staff report that said the following. 6 And I wrote it down. So it said clearly that fee 7 levels fall below -- below the maximum level will 8 exasper- -- exacerbate the existing jobs/housing 9 10 imbalance and wage disparity. The root causes which 11 are the root causes of the housing affordability 12 These fees are very important to the crisis. 13 development of any housing, especially 14 below-market-rate housing, which is in great demand. And that needs to be -- those fees need to be 15 16 increased to the maximum level. 17 That's what the county staff recommended. 18 And I hope that the -- not only the City of Palo Alto will reconsider its position, which last year lowered 19 2.0 its fees from -- I think from \$65 per square foot down to 35. And they cut it in half, which is ridiculous 21 22 when you're trying to build more housing. 23 The second thing I really am concerned

about, of course, is the impact on all this tremendous extra amount of housing that will be added to Palo



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I think that unless we're willing to live in a 1 Alto. high-density area -- and I think all of us came to Palo Alto for various reasons, but certainly one of 3 the major reasons was its unique environment, its 4 caring about its city parks and those things. I think 5 that if we -- if we want to live in a high-density 6 housing area, I recommend we move to one, which is San 7 Francisco or an urban area. I didn't come to Palo Alto to live in an urban area. I came here to live in 9 10 a suburb. And I hope that that is considered when you want to build high-density housing, especially 11 12 high-rises along El Camino or in other areas of the 13 city. 14 Okay. Thank you. 15 MR. BRADLEY: Thank you, Terry. 16 We have Suzanne. MS. KEEHO: Well, I would just like to say I 17 18 totally agree with Neva and Alice --19 UNIDENTIFIED SPEAKER: Can you talk into the 2.0 mic? 21 MS. KEEHO: The -- I don't have a formal 22 thing to say. I just feel like we, as human beings, 23 do not -- are not aware of our environment or our 24 effect on the environment. And what is it that 25 Einstein said so long ago, that insanity is doing the



1 same thing over and over and expecting a difference? It doesn't happen. And we're doing the same over and over in spades. Tons of spades. 3 This -- this area can only hold so many 4 people comfortably and having some kind of livability. 5 We have to look at what we feel about growth. Because 6 getting bigger and bigger and using everything up to 7 make more and more profit. And it doesn't work with the school either. I mean, there's a certain limit 9 10 that every organization area can handle well and be 11 aware of their environment. 12 I know in the EIR, the original one, they --13 Stanford admitted there was no way to mitigate traffic 14 in most areas. And I don't see anything that's 15 changed in that. 16 I would just like us to -- urge us to be 17 more connected to our environment, to our earth and take care of her. And not -- we cannot -- I don't 18 19 think we can ever really reverse now this three-to-one 2.0 percentage of jobs to housing. I don't know how we'll 21 do that unless we are going to live in New York or 22 Hong Kong, and that's not what I want to do. 23

Thank you.

MR. BRADLEY: Thank you, Suzanne.

I have Mr. Bob Moss.



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MR. MOSS: I have a different perspective on some of the issues. The first one is I haven't seen adequate justification for Stanford expanding to the amount they want to do. I don't see any reason for them to put in 22 percent more development than they already have. And I'm really curious, how they justify that.

Second, I have issues a little bit different than most of the other speakers. And that's utilities. With the amount of expansion they're talking about, will we have adequate water capacity, electricity capacity, sewage? How are we going to fund it if we don't have? Will Stanford pay it or will all of you pay for it? I bet you don't know. I do. You're it. Stanford isn't going to pay anything. They're going to stick us with it.

Now, another issue is public safety. Some of you may recall we used to have a fire station at Stanford, Station 6. And Stanford changed the way they handle fire retardant, fire protection, and Station 6 closed. With the amount of expansion they're talking about, will their existing fire facilities suffice, or will we have to reopen the fire station and staff it and all of us pay for it in the future? That hasn't been discussed or evaluated.



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Another issue is traffic. One of Palo
Alto's most popular issues. You're probably aware
that the most congested intersections in Palo Alto are
around Stanford -- El Camino and Page Mill, Page Mill
and Foothill, El Camino and Embarcadero. And who is
generating the traffic for that? Stanford and
Stanford Research Park. So an expansion of Stanford,
even if they put housing on the campus, is going to
make traffic worse.

One other issue. We talked about developing offices, for example. We need a reality check. The city staff for years has said that offices use 250 square feet per worker. That's been obsolete for years. The actual number is closer to 100 square feet per worker. So even if -- and the number is going down. So even if we didn't build another square foot of office space, the number of office workers and the traffic and property impacts are going to keep increasing.

So we have to take a stand to improve things now. I'm not going to talk about the cost and all of this. That's a separate issue. That's been talked about by the gentleman from the school board. But all of these impacts have to be adequately addressed or we're going to sink.



1 MR. BRADLEY: Thank you, Bob. 2 I'd like to call the next three speakers. We have Karen Harwell, followed by Lesley Lowe, 3 followed by Pat Burt. If the three speakers could 4 come up, starting with Karen Harwell, that would be 5 fabulous. 6 UNIDENTIFIED SPEAKER: Should we maybe try 7 8 this microphone? 9 MS. HARWELL: Good evening. I came tonight 10 in support of addressing the regional housing crisis 11 caused by the jobs/housing imbalance. I support 12 addressing not just supply but also demand. Because 13 as long as jobs continue to outpace housing, we will 14 never catch up. Therefore, I support proposing that 15 the GUP consider allowing the total amount of development proposed by Stanford, a combination of 16 17 academic and housing square footage, but balance 18 things out so that all new people coming to Stanford The result would increase the amount of 19 are housed. 2.0 housing Stanford builds while reducing the amount of 21 academic development that generates the need for more 22 housing. 23 Now, that's a specific. But I do want to 24 share with you my deeper concern, and that really --



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I'm going to use a quote by Aldo Leopold in which he

1	said in his lifetime he came to the conclusion we are
2	not an inherently destructive species. However, we
3	have been migrated all over the planet. We're no
4	longer located, for most of us, in the place where we
5	were born and early imprinted. And we get to the new
6	place, and there's not readily available a way to be
7	formally introduced and deeply introduced to the place
8	where we live. So we end up not knowing the place
9	where we live. And, consequently, we end up using it
10	rather than thinking of it as a subject. Rather, we
11	think of it as an object to be used. However, Aldo
12	Leopold came to the conclusion, at the end of his
13	life, when people are given the opportunity to get to
14	know the place where they live, they do care for it.
15	And so I feel like we we just we need
16	to actually start to realize that the place where we
17	live is a subject and our obligation is to be in
18	relationship to it as a whole. Okay.
19	MR. BRADLEY: Thank you, Karen.
20	Lesley Lowe.
21	MS. LOWE: All right. Good evening. My
22	name is Lesley Lowe, and I'm a senior planner with
23	Stanford.



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impacts of constructing additional faculty/staff

I'd like to speak to the potential traffic

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housing on the Stanford campus and what may appear to be counterintuitive conclusions in the recirculated draft EIR.

There are three types of trips associated with housing a Stanford employee. One, the commute trip by the Stanford employee; two, the commute trip by the household members; and, three, all other home-based trips necessary to run a household, such as errands and school trips.

The original draft EIR assumed that the 2018 General Use Permit would result in a demand for approximately 2500 housing units that would be located throughout the Bay Area. Currently more than half of Stanford's employees are taking advantage of Stanford's TDM programs, meaning that we have about 43 percent of people coming by single-occupancy vehicle to campus. All other household trips occur in the communities where the housing is located. So very dispersed.

Under the housing alternatives, commute trips to -- commute trips by a Stanford employee would be shorter, as they would be, ideally, walking or biking to work. Therefore, the added housing will reduce the regional vehicle miles traveled by a Stanford employee.



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However, the added housing on campus will
generate other household trips in the local community
including commute and non-commute trips. These
household trips occur throughout the day and will be
concentrated in the communities near Stanford rather
than distributed out throughout the region. In
addition, these home-based trips will be increased
will increase vehicle miles traveled in the local
communities.

The recirculated draft EIR analysis illustrates this conclusion. In the p.m. peak hour, Housing Alternative A removes 350 regional commuter trips, but it creates over 1,000 home-based trips in the local community. While Stanford has developed an effective TDM program for commuter trips to campus, reducing residential trips from campus housing through TDM is difficult since residential trips are not going to a single destination.

Stanford has proposed 550 resi- -faculty/staff units. While these units will generate
household commute and home-based trips, we believe we
can offset some of those trips by enticing more
Stanford commuters out of their cars through enhanced
TDM programs. However, under the housing
alternatives, which would add a substantial amount of



1 faculty/staff housing to campus, Stanford is not confident that it will be able to continue to achieve 2 our no net new commute trips standard. 3 Thank you. 4 MR. BRADLEY: Thank you, Lesley. Our next speaker is Pat Burt. Thank you. First I'd like to say 7 MR. BURT: 8 thanks to county staff and Supervisor Simitian for 9 going out of their way to hold these meetings in our 10 community. That's a real outreach that is enabling us 11 to participate in this process better. 12 I support the concept of more housing on 13 And we should also recognize that Stanford, campus. 14 over the last couple of decades, has been real leaders 15 in transportation demand management in cutting down the number of trips that otherwise would have been 16 17 generated through their expansion. 18 But the programs that were needed over the 19 last 20 years and historically to reduce trips are not 2.0 what we need today to be able to maintain a 21 sustainable community for our region and for our city. We now need to look for additional measures and 22 23 different measures to be able to achieve that.



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the county staff have correctly stated that Stanford's

I'd also like to point out that Stanford and

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proposal is to continue the same percentage of academic space increase as they've had over past decades, but that means that the absolute number of square feet is going to significantly increase. And a more valid measure would be to look at whether they are allowed to maintain the absolute number of square footage of increase or whether that should even be mitigated -- or -- moderated. Excuse me.

In addition, on the transportation side, the trips and congestion need to actually be capped. And our current no net trips -- it's important to realize that that isn't actually no net trips because Stanford is allowed to offset many of those trips. When we look at the congestion that we have today, it's clear that what we actually need is no net trips and an expanded definition of "peak hour" and that, in all likelihood, we actually have too many trips today. We're going to have additional pressures on our roadwork, and we may need to actually be looking at a reduction in net trips. And that reduction would include trips generated from the housing on-site.

As the last speaker stated, those are different programs that are needed to be able to reduce and fully mitigate the trips that are created by on-campus housing. But that doesn't mean it cannot



1 be done. They're different measures that require different programs and will require a very significant investment on behalf of Stanford to achieve that. 3 There are other measures that can be done. 4 Examples I hope the EIR will look at more thoroughly 5 are integrating the Stanford Marguerite system with 6 Palo Alto city shuttle, something that Stanford -- am 7 8 I out already? All right. 9 Well, thank you very much. I'll give 10 additional comments in writing. 11 MR. BRADLEY: Thank you, Pat. 12 Before I call up the next three speakers, I 13 would like to point out what I see as sort of a structural issue with some of the comments. 14 15 proposals are -- that are being talked about tonight contained within the recirculated draft EIR are 16 17 actually alternatives that are coming out of the CEQA "CEOA" stands for the California 18 process. 19 Environmental Quality Act. 2.0 And the planning basis for those 21 alternatives is that policy I talked about earlier 22

And the planning basis for those alternatives is that policy I talked about earlier within the community plan that requires a commensurate amount of housing to be developed along with increases in academic and support space on the campus. So it's a natural byproduct of the proposal. To build the



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1 2.275 million square feet, there needs to be a certain amount of housing, by longstanding county policy. it's not the County's proposal to build more housing. 3 It's the action of the policy that requires that type 4 of analysis. If that housing generates more local 5 traffic while reducing total vehicle miles traveled, 6 those local impacts would have to be mitigated as part 7 8 of the project. So I just wanted to set a baseline 9 of, structurally, how these alternatives relate to the 10 project itself.

And, with that, we're getting down to the final half-dozen speakers or so. And the next one is Mary Holzer, followed by Courtney Pal, followed by Reta -- last name starts with a V.

Thank you. Thank you, Mary.

MS. HOLZER: Thank you. I'm not good at microphones, but I'll try. Closer? Got it. Okay.

Most of what I was going to say has been eloquently spoken to by the rest of the people who have spoken so far. I'm seriously concerned about the schools, so I want to underline that. I think that the school -- Stanford is expecting the Palo Alto school district to take care of the students no matter what, and I think that that's probably not going to happen.



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I'm also seriously concerned about environmental issues. I don't know that we actually have enough water to support the amount of development that Stanford proposes, Palo Alto proposes, Facebook proposes, Apple proposes, et cetera, et cetera. This is not Kansas. You know, we cannot spread out widely and in all directions and expect that this is going to work.

I think that -- listening to what Stanford has to say and other people have said about what Stanford is proposing, I think this is all very amorphous. I don't see a map anywhere of the Stanford campus, saying, We're going to take this much of the Stanford campus and we're going to build new academic space. We're going to take this much and we're going to build new housing. We're going to take this much and we're going to build new schools. We're going to take this much and we're going to build new parking. Does anybody in the audience have any idea exactly what this thing is going to look like? Do you?

So I really am seriously concerned that what we're looking at is a rather amorphous large proposal that no one is really going to be able to see what it looks like until it's done, and that will be too late.

And that is what I have to say.



1	MR. BRADLEY: Thank you, Mary.
2	Courtney?
3	MS. PAL: Good afternoon, everyone. My name
4	is Courtney Pal. I'm a member of the Stanford
5	Coalition for Planning and Equitable 2035, which is a
6	group of Stanford students who are concerned about
7	Stanford's expansion plans.
8	First I want to talk about some assumptions
9	that are made in the VMT analysis of the revised draft
10	Environmental Impact Report. Specifically, I want to
11	point out that the analysis treats all workers that
L2	are going to be added under the full housing
13	alternative and the half housing alternative as if
14	they were demographically the same as the current
15	on-campus population. However, it's likely that
16	because Stanford would have to build housing for all
17	of its workers, in this case, that are added to
L8	campus, in this plan it would actually probably have
19	less trip generation than the current population and,
20	therefore, less trip generation than the analysis.
21	Studies have repeatedly shown that lower-income
22	commuters take fewer discretionary vehicle trips.
23	Those are the residential trips that would increase
24	under this analysis.



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And so building housing for Stanford's added

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work force would increase the number of
below-median-income households on campus, which
assuredly is an important goal. It's incorrect,
however, to use the same VMT numbers for current
faculty members and staff, the vast majority of whom
on campus are above median income, to calculate VMT
rates for all workers who would be receiving housing
under Alternative A and B. So this analysis needs to
be revisited.

On a broader note, I want to talk about Stanford proposing bringing thousands and thousands of additional faculty and workers to campus, which a lot of folks have already talked about. That's happening as part of the proposed application regardless of whether or not Stanford actually builds housing for those people. Right now Stanford is only promising a fraction of the people it's bringing housing, which is going to pass the burden on to local neighborhoods and jurisdictions, increasing housing demands in areas that already have significantly high demand.

Without more on-campus housing, Stanford's growth will acutely increase housing demand in local areas. We'll see housing crisis continue to rise.

More and more people will become homeless, be forced to live in their vehicles and be displaced forcibly by



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their community because Stanford was unable to provide housing at a rate of the demand that they themselves produced. Stanford is an experienced developer, with the available land to provide housing for all of its workers as well as students and faculty.

Traffic impacts are important, but they can be mitigated quite easily by bolstering existing TDM programs administered by Stanford.

So, in conclusion, the RDEIR claims the two alternatives would not allow Stanford to flexibly develop its land within a framework that minimizes potential negative effects on the surrounding community. We strongly, as scope, disagree. The provision of additional housing on campus, especially for low-income workers, is necessary and irrefutable step for Stanford to minimize its negative impacts on the surrounding community. And we hope that this is taken into consideration in their vision of the alternatives.

Thank you.

MR. BRADLEY: Thank you, Courtney.

Reta?

MS. VIHIL: Good evening. I would like to take this opportunity to ask Stanford to be a good neighbor. Stanford, among many people in Palo Alto,



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has been disingenuous in their promotion of this plan.

The idea that there are going to be no new net trips with so many employees and the associated people that go with those employees really cannot be believed.

The idea that increasing housing fees will cause Stanford to be broke is laughable. I don't know what their endowment or their amount of money that they have now is, but I think that they certainly can pay reasonable fees.

The idea that their children are going to come and be schooled by -- for free by the residents of their neighborhoods is not reasonable. I was so happy when I saw housing -- Stanford housing going up in Palo Alto -- in Menlo Park because I thought finally Menlo Park gets to pay for the kids to be schooled.

So, that said, Stanford is a valuable resource to our communities, and I would ask them to be a good neighbor. I think the other way they could be a good neighbor is -- I have heard several times that as a requirement of the last General Use Permit, there was to be a final build-out plan. I think Supervisor Simitian would know more about that, and I think that that has been mentioned or was mentioned at the meeting held at the City Council chambers. What



was said was that plan final build-out -- this is it, 1 no more new building, this is final numbers -- was not presented. And yet the previous GUP was allowed to 3 move forward. 4 I would ask that the County supervisors and 5 Stanford work together to get that final build-out 6 plan, no loopholes, no fancy definitions that will be 7 revised later on -- this is it, folks -- completed and that the new request, the new GUP, not be allowed 9 10 until those numbers, that final plan, is provided. 11 Once that is provided, I think that 12 neighboring communities, who will bear the brunt of 13 infrastructure and so much more, will be able to 14 reasonably address the issue. I think doing EIRs 15 piecemeal -- 2.5 million square feet here, 2.5 million square feet there -- does not allow for the total 16 17 development to be adequately evaluated. 18 Thank you. 19 MR. BRADLEY: Thank you, Reta. 2.0 I'd like to call our final three speakers 21 up. If anyone else wants to speak, please get your speaker card in. That would give us an even 22 23 20 speakers. But we're good with 19, 20. Thank you, 24 Tracy. I like round numbers. 25 Sorry. I digress. Number 17 is Yara Okay.



1	Sellin, followed by Stephanie Munioz. Would you like
2	to talk speak from there?
3	MS. MUNIOZ: No, no.
4	MR. BRADLEY: You'll come up here. Okay.
5	Followed by Arthur Keller. And our final
6	speaker, going once oh, okay. Our not-final
7	speaker is Tracy Fernside. So Yara, Stephanie, Arthur
8	and then Tracy. And then we'll have one more.
9	Thank you, Yara.
10	MS. SELLIN: Hi. My name is Yara Sellin.
11	I'm also a little unused to microphones, so forgive me
12	if I'm too loud. I live at Peter Coutts on Stanford,
13	and I want to thank Stanford for being a great place
14	to live. Bike around, all of that.
15	We recently had some traffic issues on Peter
16	Coutts Drive as the new university housing came
17	on-line, and they cleaned up that intersection really
18	well. I have children who go to Escondido, Nixon.
19	And I have a soon-to-be sixth grader at Fletcher. So
20	we're really using the safe routes to school and are
21	active alternative transportation proponents.
22	I would like to ask that as we move forward
23	and particularly before any more expansion happens,
24	that we address the Bowdoin/Stanford intersection.



And, frankly, a lot of the other streets that feed

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onto Bowdoin are kind of problematic. There's a lot of dead-end streets.

But Bowdoin/Stanford in particular is a difficult intersection. It's a thoroughfare, the south -- north-south direction, for people going to and from Gunn, crossing to go to Escondido. And then you also have a lot of people coming in and out from campus, and it's a main thoroughfare from people coming in from 280 who aren't using Page Mill.

For those of you who don't know it, it's a T intersection. There's a lot of wooden posts that come up about this high (indicating) and obscure visibility. So I feel very nervous having my seven-year-old cross that intersection by himself because cars simply don't see him. And especially cars that are coming out of campus and going east. We generally bike him to school in the morning, even though he's certainly capable of biking himself. And frequently we kind of go out and practically block the intersection so he can get through safely. Other parents do the same or sort of, you know, wave their hands around and make sure they have eye contact with everybody.

Because there are so many people going to Escondido -- going to SCRA, for that matter, too -- I



would like to ask that this intersection be looked at 1 immediately. Maybe we can set up an observation when 2 school is back in session and look at cleaning it up, 3 making pedestrians and bikers more visible and safe. 4 Thank you very much. 5 MR. BRADLEY: 6 Thank you. Stephanie? 7 MS. MUNIOZ: Yes. Folks, if you can't hear 9 me -- Pat Burt, for instance -- if you can't hear me, 10 raise your hand. All right? 11 I'm Stephanie Munioz, and what I have to add 12 to this is some experience. I lost my driver's 13 license, and so I can tell you something about traffic 14 and the discretional trips that people could take. 15 You don't need to take nearly as many trips as you 16 think you need to take, but you do have to go to work. 17 There's just -- there's just no getting around it. 18 Even though some forward-looking companies have figured out ways that workers can work from home --19 2.0 and that's fine -- the vast majority of people have to 21 go to work. 22 And so the housing problem, which is 23 absolutely insoluble as far as traffic goes, is having 24 houses at a distance from the workplace, where there



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is no train or dependable bus to get you there within

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a reasonable amount of time. And I can tell you the public transportation system is sadly lacking in efficient use of time.

Now, I think that has been the -- I think everybody who spoke has said that we need to have a balance, that the workers have to be provided for. Whether Stanford puts in one million new workers or only two and a half, there has to be a place for those workers to live, however many there are of them.

And I'd like to say that one of the things that we haven't talked about is going to very small units, Hong Kong-size microunits. And I'm pointing to our new revelation about the President Hotel. People are willing to live in very small units if the housing suits their need in other ways. And I'm recommending that mostly the towns, because the County has a rather small amount of residential permits to hand out to ordinary folks -- I'm recommending that we look into large quantities of hotel rooms and baths with co-housing amenities to them where people will have the swimming pool, the pool table, the library, the computers and a bus to take them where they need to go. And that would work out really very well for retired people.

Is that it?



1	As far as the school goes			
2	MR. BRADLEY: Thank you, Stephanie.			
3	MS. MUNIOZ: I have one more. With regard			
4	to the schools, what the situation we now have is that			
5	businesses which are housed in Palo Alto, whose			
6	revenue goes to Palo Alto, have the workers in			
7	other schools in other towns, and those other towns			
8	have to pay for the students too. Stanford could have			
9	its own school.			
10	MR. BRADLEY: Thank you, Stephanie.			
11	MS. MUNIOZ: Thanks.			
12	MR. BRADLEY: I gave her an extra 30 seconds			
13	because she was interrupted by the people talking in			
14	the audience.			
15	Arthur Keller?			
16	MR. KELLER: Thank you.			
17	So since Stephanie Munioz talked about the			
18	President Hotel Apartments, I wish to point out that			
19	most of the residents actually do have cars and have			
20	residential parking permits and park them in the			
21	neighborhoods.			
22	Stanford actually did a calculation based on			
23	jobs to employed residents, which was an official jobs			
24	housing number. Stanford is 3.06, according to a 2012			



to 2016 five-year study from the census bureau. The

federal census bureau. So that's actually pretty bad.
Comparable to or worse than Palo Alto's. So that
should be considered.

Stanford should house all students -- and that means undergraduates, grad students and postdocs. Right now Stanford is only considering housing undergrads but not grad students and postdocs. And that is -- it makes it very hard for those students to live around here.

One way to deal with the traffic problem that was identified by additional housing is to basically provide school space on campus for the schools, because a lot of these trips will be students. So that's -- instead of having them to go off campus for schools, they can have schools on campus. And also school in-lieu fees that our illustrious school board member we talked about.

We need to have an accounting for the offsets. Because in terms of no new net trips, there have been a lot of offsets that have not really been accounted for, that don't really help the traffic in the immediate area. So we see, from the vehicles -- from the traffic impact -- the traffic impacts are immediate, and the offsets have been far away. And that's not quite fair. We do need the maximum



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sustainable build-out which was proposed -- which was required on 2000 GUP, and that should be required in order to approve this.

And we need to also have the maximum impact fee that was calculated by the staff, County staff, for affordable housing.

Finally, I'll take a few seconds to talk about a proposal that was made by certain people regarding putting Stanford's housing for Stanford University employees on the Stanford Research Park.

That just means that they'll be -- that traffic that's created -- proposed to be created -- that will be created by the housing on campus would instead be within Palo Alto. It wouldn't reduce the traffic.

The traffic would just move somewhere else. So that actually won't help the problem. It won't help the problem with the need for schools. Because -- in that way. So that's really a nonsolution.

Instead, really, we should think about communities providing the housing that their jobs create or, alternatively, reduce the amount of jobs created. The way to help the jobs/housing imbalance is to deal with both the numerator and the denominator. And if you can't deal with the reduction and increase the housing, you can also deal with a



1	reduction in jobs.				
2	Thank you.				
3	MR. BRADLEY: Thank you, Arthur.				
4	Tracy?				
5	MS. FERNSIDE: Can you hear me? All right.				
6	My name is Tracy Fernside how about that?				
7	Is it better? And I've been a Palo Alto resident				
8	since 1975.				
9	Full disclosure: I did not do my homework				
10	before coming to this meeting. I came to this meeting				
11	with a question, and now I actually have more. But my				
12	question was, if there we're supposed to have a				
13	maximum sustainable build-out plan given by Stanford				
14	to the City of Palo Alto, to the County of Santa				
15	Clara, to say there is an end to this somewhere? Why				
16	are we even discussing it before we have that? I				
17	still have that question.				
18	Now I have an additional question. There				
19	was all this talk about housing units, and at one time				
20	it was houses or units or beds. We need to know				
21	people and we need to know cars. Housing units means				
22	nothing. How many people are going to be living on				
23	campus? How many new people are going to be driving				
24	cars in Palo Alto?				
25	And then the other thing, which I had not				



1 even thought about, about Stanford being a tax-free 2 And somebody asking how much money does Stanford have. In the words of my friend Marion, I 3 would say Stanford has more money than God and they 4 5 can --6 UNIDENTIFIED SPEAKER: Change. MS. FERNSIDE: Yeah, they can pick up the 7 8 costs of their expansion plans. They have a school of 9 education, and they would think that they can just ask 10 Palo Alto to build a bunch of schools and staff them without extra money? I mean, it's ridiculous. 11 12 So that's all I have to say. 13 MR. BRADLEY: Thank you, Tracy. You said a 14 lot in two minutes. 15 Kathleen, followed by Gigi will be our final 16 speaker. You want us to come back to you? Gigi. 17 Ready? 18 MS. LENHART: I think so. 19 This is very spur of the moment. 2.0 I'm a Palo Alto person. My grandfather was 21 the head of the English department when Stanford came 22 I'm a longtime Palo Alto -- the mountain up at 23 Skyline, when you look up Page Mill, is named for my 24 grandfather. I think Stanford is marvelous. I think 25 Google is great. I think all of these companies are



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went to Podunk. Excuse me. I've had it. We do not want them here. They are ruining our lifestyle. This is a college community. We have the right to have the kind of life that Stanford originally envisioned. And I don't think we have any obligation whatsoever to these people who are making billions and billions of dollars. They can go somewhere else, and they do not need to ruin our lives. They're impacting our traffic, our air, our health and our emotions, and I don't see why we need to give in to them.

Example: I was up in Napa years ago, and there was an article in the newspaper. And they said, Why is everybody trying to make us have more housing? We are growing wine. That's what we're about. And we cannot turn over our wine land to housing and businesses. That's not okay. This is what we do.

In Palo Alto we raise kids, we raise a beautiful university community. For God's sake, go somewhere else, these companies. We -- I've had it. The traffic is God-awful and our air is bad and our kids -- how can we have septics that are -- that are safe when so many people are piling in here? There's so many places in our country that are desperate for economy, for help for schools. Go somewhere else.



Palo Alto, finished. 1 Period. Done. Close the walls. MR. BRADLEY: Thank you, Giqi. You ready to follow that, Kathleen? 3 MS. DURHAM: I'm Kathy Durham. I live in 4 College Terrace. I got involved in the General Use 5 Permit -- General Use Permit hearings in 1987, '88, 6 which really dates me. And focusing then on 7 mitigations for Stanford Avenue from Bowdoin to 8 Escondido to El Camino Real because that's where my 9 10 kids were going to school. 11 I went on to be a school volunteer and a 12 part-time city employee in Palo Alto and am now 13 retired. But I still really am interested in helping 14 to find ways for Stanford and the City to work 15 together to actually encourage more active 16 transportation and to cooperate on other forms of 17 alternative transportation, like some of our speakers have said. 18 19 When I got started, there was a sixth grade 2.0 safety patrol on duty at Stanford and Bowdoin. 21 about ten years, that was withdrawn. It was 22 considered -- there was so much more traffic through 23 that intersection that it was considered too unsafe 24 for a four-way or a three-way stop with a bike entry,



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to have students out there. And the sixth graders

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were moved out to middle school.

So today we have big a.m. and p.m. backups and a lot of really impatient drivers, people who are distracted by their phones. And we have a lot more students of all ages, from kindergartners through graduate students, at Stanford, using that intersection and other intersections on Stanford Avenue. And a lot more faculty who are biking -- faculty and staff who are biking. And the new 180 units on Cal Ave is also adding to this.

And so I want to support what Yara was saying about how increasing numbers of parents are not feeling safe for their children to cross at Stanford Avenue and Bowdoin. And this is Escondido kids, Nixon kids, Fletcher School kids, Gunn kids, Paly kids.

So what I have heard is that there is a discussion, on some very far timeline, of a traffic signal at Stanford and Bowdoin. And I'd just like to suggest, can we explore? Can we look at an alternative that is much cheaper, that is safer for bicyclists of all ages and pedestrians, a mini roundabout? It will take a little bit of Stanford's land. It takes more space in the intersection than the current one, but it doesn't have to be the full scale than the ones on Campus Drive are. Pull back



1	the crosswalks and you eliminate the bicyclists
2	running the stop signs and the yielding issues caused
3	by impatient drivers.
4	So let's work on 21st century solutions.
5	MR. BRADLEY: Thank you, Kathleen.
6	So it's 7:22, and this meeting is scheduled
7	to go to 8:00 o'clock. So I want to make sure anyone
8	who came here tonight wanting to speak got a chance to
9	speak. Any anyone who wants to be our 23rd
10	speaker?
11	With that, I will conclude the meeting. And
12	thank you for coming tonight, and I encourage you to
13	stay involved with this very important project.
14	(Public Comments concluded at 7:26 p.m.)
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